

**University of Medicine and Dentistry of New Jersey
Board of Trustees Meeting
September 18, 2007**

Clinical Academic Building
Room 1302

Present: Robert Del Tufo, Esq.; Kevin Barry, M.D.; James Broach, Ph.D.; Mary Ann Christopher, RN, MSN, FAAN; Kevin Covert, Esq.; Michael Critchley, Esq.; Bradford Hildebrandt; John Hoffman, Esq.; Milton Hollar-Gregory, Esq.; Fred Jacobs, M.D., J.D.; Robert J. Maro, M.D.; Jonathan Orenstein, D.M.D.; Eric Pennington, Esq.; Harold Shapiro, Ph.D.; Anita Spivey, Esq.; Anthony Terracciano (*via telephone*)

Excused: Oliver Quinn, Esq.

Also Present:

William F. Owen, Jr., M.D., President

Minutes

Robert J. Maro, M.D., was sworn in and welcomed as a new member of the UMDNJ-Board of Trustees.

Mr. Del Tufo read from the Open Public Meetings Act:

“The notice requirements provided for in the Open Public Meetings Law have been satisfied. Notice of this meeting was properly given in the Annual Notice which was transmitted to the Secretary of State. Notice of this meeting was also sent to various newspapers in the State and posted throughout the University.”

Approval of Minutes

- The Board approved the Public Session minutes of its July 17, 2007 meeting.
- The Board approved the Public Session minutes of its August 30, 2007 Joint Meeting of the UMDNJ Board of Trustees and UH Board of Directors.

Chair's Report, provided by Mr. Del Tufo

Mr. Del Tufo announced that revised Board committee assignments, effective as of October 1, 2007, had been made and that notice, coupled with a request for any comment, had been forwarded to members of the Board of Trustees. He went on to say that these reassignments were intended to, and would, reduce the committee responsibilities of each Trustee to participation in the work of two committees rather than three. He also added that the composition of committees would be reviewed again when Board nominees awaiting Senate confirmation come "on board" and that further reductions might then be in order.

Mr. Del Tufo also referred to past discussions about scheduling a Board of Trustees retreat. He suggested that such plans be put on hold until the additional Board members have been confirmed and have been sworn in and have joined the Board.

Mr. Del Tufo informed the Board that he had received correspondence from the Community Health Law Project in which he was requested to advise the Board of Trustees that the Project had created a 2-year fellowship in honor of Judge Alexander J. Menza so that the Trustees would be aware of this action and also would be able to participate if they chose to do so.

President's Report, provided by Dr. Owen

Dr. Owen informed the Board that national searches for the permanent Deans of both RWJMS and SOM are underway. Dr. Owen stated that there will be a number of quality applicants for these positions that are slated to be filled by July 2008.

Dr. Owen stated that the Board will discuss the level of autonomy that should be granted to a regional unit of the University in setting individual initiatives and the funding of those initiatives, that align or misalign with the needs of the University system overall. Dr. Owen stated that due to the legal nature of this matter, the discussion will take place in Executive Session.

Dr. Owen informed the Board that the University has provided a response to four areas of concern noted by the Middle States Commission on Higher Education in their Report. Dr. Owen stated that the Commission will be visiting the University on October 15, that the University is optimistic, engaging in rehearsals for the visit, and that a number of Trustees will be asked to participate as well.

Dr. Owen stated that he will be more involved in the relationship between the UMDNJ-Foundation and the Deans of the University. Dr. Owen stated that several meetings have already taken place between the two entities, and that a retreat is being planned so expectations will be better aligned.

Dr. Owen informed the Board that has engaged in several meetings with the leadership of UPA and that the discussion have created a better understanding between UPA and UMDNJ management.

Dr. Owen informed the Board that he will be closely reviewing the process by which UMDNJ ensures that initiatives created by talented UMDNJ faculty are brought to the forefront of the University's attention.

Dr. Owen provided an update on charity care and GME payments relative to UH. Dr. Owen informed the Board that UH is one of the largest charity care provider in the State. The University also has the largest post graduate training program in the State. Dr. Owen continued that both programs are under funded. Dr. Owen stated that a number of

measures are being taken to rectify the problem, such as the engagement of our hospital partners to discuss the current payment formulas and possible legislative solutions in both areas.

Dr. Owen informed the Board that Senator Lesniak has contacted him regarding the Senator's plan to geographically realign UMDNJ with partner educational institutions throughout the State.

Dr. Owen stated that he is actively identifying talent to assist the University in the implementation of more conventional business practices in areas such as budget forecasting and revenue diversification. Dr. Owen stated that one candidate has been identified that has experience with instituting better business practices in Fortune 500 companies

Dr. Owen stated that on a monthly basis he will invite talented UMDNJ faculty and staff to present to the Board on the work being conducted at the University. Dr. Owen introduced Dr. Jawad F. Kirmani, Director, Stroke & Cerebrovascular Program, New Jersey Medical School as the faculty member scheduled to make the first of these presentations to the Board.

Presentation by Dr. Jawad F. Kirmani

Dr. Kirmani provided a presentation to the Board on the University's Comprehensive Stroke Center, one of the six neurology interventional stroke programs and leaders in stroke care provision in the nation. Dr. Kirmani's presentation addressed the following topics to the Board:

- An overview of what constitutes the diagnosis of a stroke and recent treatment advances
- The importance of the role of the Comprehensive Stroke Center in both the University community and the community at large.
- The affects of stroke in the City of Newark in comparison to the national average.
- Overview of the University's Vascular Neurology Fellowship Program
- Revenue and research in the areas of stroke treatments and prevention

In response to inquiries made by the Board, Dr. Kirmani stated that in comparison to the Comprehensive Stroke Center program at UMDNJ, both John F. Kennedy Hospital and Overlook Hospital have excellent programs. Dr. Kirmani added that current partnerships have been created with larger hospitals that in the future may include smaller community hospitals.

Audit Committee, provided by Mr. Terracciano

The Board accepted the minutes from the Committee's September 5, 2007 meeting.

Mr. Terracciano informed the Board that PwC advised the Committee that the current years audit is on schedule, on budget, with full cooperation from management.

Mr. Terracciano stated that PwC has compiled a status report from the 2005 and 2006 audits. Mr. Terracciano stated that the Committee will take the next steps of eliminating action items that have been completed by management with the remainder being placed on a three tier system of priority.